



The Digital Shift: Impact of Banking and Payment Systems on Customer Experience in India

Ravi Vyas¹, Chaudhary Saket Kumar²,  Sandeep Raghuwanshi^{3*},  Arif Hasan⁴, Atul Kumar Karn⁵

¹Medi-Caps University, Indore; ravi.vyas@medicaps.ac.in (R.V.)

²University Department of Commerce, Babasaheb Bhimrao Ambedkar Bihar University; Chaudharysaket.86@gmail.com (C.S.K.)

³Parul University, Vadodara, Gujarat; san.7608@gmail.com (S.R.)

⁴Amity University Madhya Pradesh, India; arifhasan135@gmail.com (A.H.)

⁵Faculty of Business Management Sarala Birla University, Ranchi, Jharkhand; atulkarn@live.in (A.K.K.)

Abstract. This research examines the transformative effects of digital banking and payment systems on customer experience in India, focusing on the impact of consumer awareness, attitudes, perceived risks, and demographic factors on digital payment behaviours. The findings reveal that positive consumer attitudes significantly drive the usage and acceptance of digital payment systems, with 87.2% of consumers actively engaging with these technologies. However, perceived risks remain a substantial barrier to broader adoption. The study underscores the necessity for targeted education and communication strategies aimed at mitigating security concerns and building consumer confidence. It highlights that younger and more educated demographics are more open to adopting digital payments, suggesting that outreach should be customized to effectively reach diverse groups. Additionally, the integration of Blockchain technology is recommended to enhance security, transparency, and efficiency, further fostering consumer trust. As the financial industry increasingly embraces sustainability, incorporating eco-friendly practices—such as reducing paper usage—can resonate with the 78.3% of users who prioritize convenience and environmental responsibility. Overall, while the digital transition in banking offers significant opportunities to enhance customer experience, increasing awareness and trust is vital for the successful implementation of digital payment systems in daily transactions

Keywords: Customer Engagement, Customer Experience, Customer Perception, Digital Banking, Digital Payment Systems, Security, Convenience.

1. INTRODUCTION

The digital revolution has significantly transformed the banking sector, shifting it from traditional, face-to-face interactions to a dynamic digital landscape. This evolution has enhanced customer experiences by making banking more accessible, personalized, and efficient. Initially, banking required in-person visits for transactions and advice, but the rise of online platforms has enabled customers to manage their finances conveniently from anywhere. Digital banking leverages customer data and analytics to provide tailored services, such as personalized financial advice and customized alerts, which boost satisfaction and loyalty. Furthermore, banks now utilize various digital channels, including email and chatbots, to engage with customers and address their needs effectively. Innovative strategies like loyalty programs and interactive financial education have also emerged, promoting digital service adoption. Additionally, the integration of blockchain technology is enhancing security and transparency in transactions, while sustainable practices are gaining traction as banks strive for corporate social responsibility. Overall, the banking industry's future hinges on the seamless integration of digital solutions that prioritize convenience, personalization, and security, reshaping how customers interact with financial institutions.

2. LITERATURE REVIEW

Digital banking in India has seen remarkable growth, particularly with initiatives like Digital India and Jan Dhan Yojana aimed at enhancing financial inclusion and promoting cashless transactions (Sarkar & Thapa, 2021). These programs have notably increased digital banking adoption among previously disadvantaged groups, leading to higher transaction volumes and greater engagement with financial services (Revathi, 2019).

Research into customer experience highlights that satisfaction with digital banking platforms is significantly influenced by factors such as user-friendliness, interface design, and customer service (Chauhan et al., 2022). This underscores the necessity for intuitive systems that cater to users with varying levels of technical proficiency. Additionally, Ghazi and Marwa (2021) emphasize the importance of personalization, finding that tailored offerings, like customized promotions and targeted communications, enhance customer happiness and loyalty, reflecting a growing consumer demand for individualized banking experiences.

However, security concerns pose significant challenges for digital banking. Mahesh and Sanjay (2020) note that perceived security risks adversely affect consumer willingness to adopt digital banking solutions. Trust is crucial for technology acceptance, and financial institutions must address security issues through customer education and transparent security policies. Wijayanti et al. (2023) further assert that organizations that consistently communicate their security measures and demonstrate reliability in transactions foster stronger customer relationships. Implementing multi-factor authentication and robust cybersecurity protocols can significantly enhance trust in digital banking systems.

The emergence of digital payment systems, such as mobile wallets and the Unified Payments Interface (UPI), has transformed consumer behavior, increasing reliance on digital transactions and reducing the use of traditional banking methods (Mehta & Joshi, 2021). Real-time payment solutions have raised customer expectations for transaction speed and service immediacy (Mishra et al., 2022).

Despite advancements, challenges remain, including technology literacy, the digital divide, and service outages (Singh & Ray, 2024). Continuous consumer education is essential to bridge the digital divide. Conversely, opportunities for enhancing customer experience through collaborations between traditional banks and fintech companies are emerging, promoting innovation and improved service delivery (Thakur et al., 2023).

2.1. Research Gap

Current research on digital banking often focuses on specific areas like mobile payment security and fintech adoption, but there is a critical need for a broader understanding of customer experience across different demographic groups. Analyzing how factors such as age, education, and employment status influence perceptions and usage of digital banking services is essential. Additionally, the impact of regulatory changes by the Reserve Bank of India on customer trust and adoption rates requires further exploration. While advancements in digital payments are noted, ongoing security concerns still affect consumer confidence. Understanding consumer awareness and education regarding digital payment systems is also vital for assessing usage patterns and satisfaction. Overall, there is a need for comprehensive studies that address both the opportunities and challenges of digital banking in India.

2.2. Objective of the Research

The study aims to uncover customer experience and engagement through customer perceptions on digital payment systems and their evolving impacts. In addition to the primary objective, specific secondary objectives will be considered, including:

1. The study aims to analyse the factors influencing the adoption of digital payment systems among Indian consumers.
2. evaluate the advantages of digital payments over cash in terms of convenience, speed, and security, and assess customer preferences for cash versus digital methods across demographics.
3. Additionally, it seeks to identify barriers such as technological challenges and trust issues that hinder the full transition to digital payment systems.

2.3. Hypotheses of the Study

- H_{01} : There is no significant association between the digital payment system usage and the motivations driving consumers to adopt these systems.
- H_{02} : There is no statistically significant preference among consumers for digital payment systems compared to traditional hard cash transactions.

3. RESEARCH METHODOLOGY

This study employed a quantitative research design to evaluate consumer experiences with digital banking services in Indore, Madhya Pradesh. The target population consisted of individuals currently using digital banking, representing various demographics such as age, gender, occupation, and education. A convenience sampling method was utilized, resulting in 462 responses. Data was collected through a structured online survey that assessed factors like customer experiences, security perceptions, and awareness of digital payment systems, using Likert scales for closed-ended questions. The data was analysed using SPSS, with descriptive statistics summarizing demographic traits and customer experience patterns, while inferential statistics (ANOVA) explored relationships between demographic characteristics, awareness levels, and satisfaction with digital banking services.

3.1. Data Analysis and Interpretation

3.1.1. Hypothesis Testing

H_{01} There is no significant association between the digital payment system usage and the motivations driving consumers to adopt these systems.

The statement says that there is no association between the Digital Payment Systems usage and motivation for using them. In this context, motivation is assessed through variables such as, Trust and security, Social influence, Network effect, and Transaction speed.

H_{01a} There is no association relationship between of Digital Payment System usage and Trust & Security.

Table 1: ANOVA Test for Usefulness and Trust & Security.

Between Usefulness and Trust & Security					
Usefulness resulting to use of Digital Payment System					
Particular	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	137.113	4	34.278	113.363	0.000
Within Groups	138.186	457	0.302		
Total	275.299	461			

Table 1 shows, the one-way ANOVA test results indicate a significant impact of trust and security on the

usage of digital payment systems, with an F value of 113.363 (d.f. = 4, 457) and $p < 0.05$ ($p = 0.000$). The calculated F value exceeds the critical value, leading to the rejection of the null hypothesis. This suggests a notable association between digital payment system usage and motivational factors, particularly trust and security.

H_{01b} - *There is no significant association between Digital Payment System usage and Social Influence.*

Table 2: ANOVA Test for Usefulness and Social Influence.

Between Usefulness and Social Influence					
Usefulness resulting to use of Digital Payment System					
Particular	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	86.931	4	21.733	52.726	0.000
Within Groups	188.368	457	0.412		
Total	275.299	461			

Table 2 presents the one-way ANOVA test results, revealing $F = 52.726$ (d.f. = 4, 457) and $p < 0.05$ ($p = 0.000$). The calculated value of 113.363 exceeds the critical ANOVA value of 2.3719, leading us to reject the null hypothesis. These findings indicate that social influence significantly impacts the usage of digital payment systems, highlighting its strong effect on usability perceptions across various groups.

H_{01c} - *There is no significant association between Digital Payment System usage and Transaction speed.*

Table 3: ANOVA Test for Usefulness and Network & Transaction Speed.

Between Usefulness and Network & Transaction Speed					
Usefulness resulting to use of Digital Payment System					
Particular	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	152.365	4	38.091	141.602	0.000
Within Groups	122.934	457	0.269		
Total	275.299	461			

Table 3 displays the results of the one-way ANOVA test, with $F = 141.602$ (d.f. = 4, 457) and $p < 0.05$ ($p = 0.000$). The calculated value of 113.363 exceeds the ANOVA critical value of 2.3719, leading to the rejection of the null hypothesis. These results indicate that network and transaction speed significantly influence the usage of digital payment systems, underscoring its critical role in user experience.

H_{02} *There is no statistically significant preference among consumers for using digital payment systems over traditional hard cash transactions.*

The statement says that there is no association between the Digital Payment Systems usage and motivation for using them. In this context, usage is assessed through variables such as, Perceived Risk, Trust and security, usefulness, and Transaction speed.

H_{02a} *There is no significant association between Perceived Risk and Security.*

Table 4: ANOVA Test for Perceived Risk and Trust & security.

Between Perceived Risk and Trust & security					
Perceived Risk resulting to use of Digital Payment System					
Particular	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	165.459	4	41.365	107.337	0.000
Within Groups	176.116	457	0.385		
Total	341.576	461			

Table 4 presents the results of the one-way ANOVA test, indicating $F = 107.337$ (d.f. = 4, 457) and $p < 0.05$ ($p = 0.000$). The calculated value of 107.337 is greater than the ANOVA critical value of 2.3719, allowing us to reject the null hypothesis. This suggests that perceived risk significantly impacts trust and security in the digital payment system.

H_{02b} *There is no significant association between Network & Transaction Speed and Usefulness.*

Table 5: ANOVA Test for Network & Transaction Speed and Usefulness.

Between Network & Transaction Speed and Usefulness					
Transaction Speed resulting to use of Digital Payment System					
Particular	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	158.060	4	39.515	146.890	0.000
Within Groups	122.938	457	0.269		
Total	280.998	461			

Table 5 displays the results of the one-way ANOVA test, showing $F = 146.890$ (d.f. = 4, 457) and $p < 0.05$ ($p = 0.000$). The calculated value of 146.890 exceeds the ANOVA critical value of 2.3719, leading to the rejection of the null hypothesis. These findings indicate that network and transaction speed significantly affect the perceived

usefulness of digital payment systems.

4. FINDINGS AND DISCUSSION

- **Usage of Digital Payments:** A significant 87.2% of people incorporate digital payment systems into their daily lives, while 12.8% still prefer cash, valuing the tangibility it provides during transactions.
- **Convenience:** A substantial 78.3% of respondents find digital payment methods more convenient and user-friendly.
- **Security Concerns:** Security is a major factor, with 53.3% of individuals preferring digital payments for safety reasons.
- **Common Transactions:** The majority (90.7%) use digital payment systems for mobile phone recharges, and 75.7% utilize them for paying electricity bills, DTH recharges, and online shopping.
- **Acceptance of Payments:** An impressive 93.9% of people are willing to accept payments via digital payment systems.
- **Time Efficiency:** About 89% appreciate the time-saving aspect of digital payments, believing these systems expedite tasks and conserve energy.
- **Perceived Risk:** Approximately 74% believe that digital payments carry lower risks compared to cash transactions.
- **Consumer Experience:** The study reveals a strong positive correlation between consumers' experiences with digital payment systems and their willingness to use them, highlighting that positive attitudes enhance customer engagement.
- **Perception of Benefits:** Customers' intentions to adopt digital payment systems increase with their perception of benefits, emphasizing the need for effective communication regarding these advantages.
- **Impact of Perceived Risks:** Consumer behavior is negatively influenced by perceived risks associated with digital payments, indicating that addressing privacy and security concerns is vital for encouraging adoption.
- **Demographic Factors:** The study found that age, income, and education significantly affect the acceptance and usage of digital payment systems, with younger, more educated consumers more likely to adopt these methods. Outreach initiatives should be tailored to specific demographic groups for greater effectiveness.
- **Awareness and Adoption:** Analysis shows a strong correlation between awareness of digital payment systems and acceptance behaviors. Increasing awareness not only boosts the likelihood of transactions but also enhances willingness to adopt these systems.
- **Educational Initiatives:** These findings underscore the importance of educating consumers about the benefits and features of digital payment systems to promote adoption and acceptance across diverse groups.

5. CONCLUSION

This research explores the transformative impact of digital banking and payment systems on customer experience in India. It reveals that factors such as consumer awareness, attitudes, perceived risks, and demographic influences significantly shape digital payment behaviors. Findings indicate that positive attitudes towards digital payment systems lead to increased usage and acceptance. Notably, 87.2% of consumers engage with these systems, yet perceived risks still hinder broader adoption.

The study emphasizes the necessity for targeted education and communication strategies to mitigate security concerns and enhance consumer confidence. Younger and more educated consumers are more inclined to adopt digital payments, suggesting outreach should be tailored by demographic characteristics to maximize uptake.

Incorporating Blockchain technology can further enhance security, transparency, and efficiency, fostering greater consumer trust. Additionally, as financial practices shift towards sustainability, integrating environmentally friendly methods—such as reducing paper use—can appeal to the 78.3% of users who value convenience and responsibility.

Overall, while the digital shift in banking offers opportunities to improve customer experience, it is essential to increase awareness and trust. By addressing perceived risks and communicating the benefits effectively, stakeholders can create a conducive environment for the successful implementation of digital payment systems in everyday transactions.

REFERENCES

- Asati, p., raghuwanshi, s., hasan, a., & zeffar, a. (2024). The role of electric vehicles in the agriculture industry using iot: turning electricity into food. *Digital agricultural ecosystem: revolutionary advancements in agriculture*, 369-379.
- Asati, P., Raghuwanshi, S., Vashisht, A., Muley, D., & Khare, V. K. (2024). Exploring the green energy: Factors influencing battery electric vehicles adoption in Madhya Pradesh region. *International Review of Management and Marketing*, 14(5), 151-157.
- Asati, p., raghuwanshi, s., vashisht, a., vyas, r., & singh, p. R. (2024). Factors influencing health and environmental intentions to adopt electric vehicles from the perspective of business school students. *International journal of religion*, 5(1), 743-750.
- Chauhan, S., Akhtar, A., & Gupta, A. (2022). Customer experience in digital banking: A review and future research directions. *International*

Journal of Quality and Service Sciences, 14(2), 311-348.

- Dalal, m. T., vyas, r., & raghuwanshi, s. (2023). Study the effect of material and non-material benefits on job satisfaction. (with special reference to employees of selected companies in mp). *Niu international journal of human rights, ugc care group 1 journal*, 10, (iii), 70-78.
- Dixit, a., soni, d., & raghuwanshi, s. (2024). Role of virtual leadership and digital fatigue on employee engagement. In *digital business and optimizing operating strategies* (pp. 1-26). Igi global.
- Dwivedi, s., gupta, d., agrawal, r., mishra, a., gaikwad, s. V., kushwaha, v., ... & hasan, a. (2024). Profiling of ott viewers and their perception mapping using advanced technological models. *International journal of religion*, 5(1), 567-579.
- Gupta, d., singhal, a., sharma, s., hasan, a., & raghuwanshi, s. (2023). Humans' emotional and mental well-being under the influence of artificial intelligence. *Journal for reattach therapy and developmental diversities*, 6(6s), 184-197.
- Hasan, a., sikarwar, p., mishra, a., raghuwanshi, s., singhal, a., joshi, a., ... & dixit, a. (2024). Determinants of behavioral intention to use digital payment among indian youngsters. *Journal of risk and financial management*, 17(2), 87.
- Hasan, a., singhal, a., sikarwar, p., prakash, k., raghuwanshi, s., singh, p. R., ... & gupta, d. (2023). Impact of destination image antecedents on tourists revisit intention in india. *Journal of law and sustainable development*, 11(7), e843-e843.
- Hasan, a., yadav, a., sharma, s., singhal, a., gupta, d., raghuwanshi, s., ... & verma, p. (2023). Factors influencing behavioural intention to embrace sustainable mobile payment based on indian user perspective. *Journal of law and sustainable development*, 11(4), e627-e627.
- Khare, V. K., Raghuwanshi, S., & Vashisht, A. (2023). Identifying the Factors of Public Relations Activities & its Impact on the Growth of SSIS in India. *International Journal of Professional Business Review: Int. J. Prof. Bus. Rev.*, 8(6), 5.
- Khare, v. K., raghuwanshi, s., vashisht, a., verma, p., & chauhan, r. (2023). The importance of green management and its implication in creating sustainability performance on the small-scale industries in india. *Journal of law and sustainable development*, 11(5), e699-e699.
- Khare, v. K., raghuwanshi, s., verma, p., & shrivastava, a. (2023). A bibliometric analysis of the effectiveness of digital marketing on smes in the digital era. *Anvesak. Ugc care group 1 journal*, 53(1), 107-117.
- Khare, v., raghuwanshi, s., (2022). A review on financial constraints of small-scale industries. *Shodhasamhita, ugc care group 1 journal*, 6(6), 110-127.
- Khare, v., raghuwanshi, s., vashisht, a., (2022). The emergence of public relation as a low-cost & long-term. *Madhya bharti, ugc care group 1 journal* 82(2), 154-171.
- Kumar, M., & Gupta, S. (2020). Security perception of e-banking users in India: an analytical hierarchy process. *Banks and Bank Systems*, 15(1), 11.
- Mehta, R., & Joshi, P. (2021). *UPI: A revolution in the payment systems of India*. *International Journal of Financial Services Management*, 11(3), 178-192.
- Mishra, A., Sharma, S., & Kaur, H. (2022). *Impact of digital payment systems on customer behavior: A case study of UPI*. *Journal of Financial Technology*, 23(4), 254-268.
- Mishra, n., vashisht, a., & raghuwanshi, s. (2024). Transforming indian agriculture: unleashing the potential of digital agriculture using efficiency analysis. *Digital agricultural ecosystem: revolutionary advancements in agriculture*, 123-143.
- Narwaria, T., Dwivedi, R., Vashisht, A., Mishra, A., Saxena, P., Gupta, V., ... & Raghuwanshi, S. (2024). A Bibliometric Analysis of Employee Turnover Intention among IT Sector Employees. *International Review of Management and Marketing*, 14(6), 355-363.
- P. Sikarwar, d. Gupta, a. Singhal, s. Raghuwanshi and a. Hasan, "transformative dynamics: unveiling the influence of artificial intelligence, cybersecurity and advanced technologies in the bitcoin," *2023 4th international conference on computation, automation and knowledge management (iccakm)*, dubai, united arab emirates, 2023, pp. 1-6, doi: 10.1109/iccakm58659.2023.10478540.
- Published a paper in green village, green future, sustainable development planning and management, Indore (M.P.), ISSN number 81-901804-5-2, page number 180-186, titled impact of kisan credit card scheme of state bank of India on agricultural productivity (with special reference to Hoshangabad, dist. From 2007-08 to 2011-12).
- Published a paper in international conference on paradigm shift in innovative business management, Indore (M.P.), dec. 07 2013, titled 'impact of privatization in higher education on Madhya Pradesh'.
- Published a paper in international double-blind peer reviewed refereed journal 'the international research journal of social sciences and humanities' ISSN 2320-4702, June 2015, vol. Iv, titled 'an impact of credit scheme of state bank of India on rural development at Hoshangabad district of Madhya Pradesh'.
- Published a paper in international multidisciplinary peer reviewed refereed journal 'Naveen Shodh sansar' ISSN: 2320-8767, December 2013, vol. I, issue iv, page number 68-70, titled 'f-commerce: new emerging trend of e-commerce'.
- Published a paper in national conference on changing dimension in entrepreneurship, Indore (M.P) ISBN: 978-93-83083-63-3, 5th April 2014, page number 30-34, titled 'opportunity recognition and challenges of rural entrepreneurs in India'.
- Published a paper in refurbishing facts of management concepts for new world order, Indore (M.P.) ISBN 978-81-924981-0-2, August 25, 2012 page number 348-352, titled capital investment and financing decisions.
- Published a paper in research journal of Altious Shodh journal of management & commerce, Indore (M.P.) ISSN number 2348-8891, and volume: 1, issue 2, page number 151-155, titled new developments in banking sectors of India (with special reference to state bank of India).
- Raghuwanshi, S., & Rana, S. (2021). Impact Of Prices And Data Availablity On The Use Of OTT Platform. *Turkish Online Journal of Qualitative Inquiry*, 12(8).
- Raghuwanshi, s., & vyas, r. (2019). A comparative study of the tax evasion in india. *Shodh sarita, ugc care group 1 journal*, 6(24), 93-97.
- Raghuwanshi, s., singh p.r., patel, v.k., & vyas, r. (2022).a comparative study of graduate students' perceptions on online vs. Offline education systems. *Shodhasamhita, ugc care group 1 journal*, 9(9), 99-114
- Revathi, P. (2019). Digital banking challenges and opportunities in India. *EPRA International Journal of Economic and Business Review*, 7(12), 20-23.
- Sarkar, K. K., & Thapa, R. (2021). From Social and Development Banking to Digital Financial Inclusion: The Journey of Banking in India. *Perspectives on Global Development and Technology*, 19(5-6), 650-675.
- Shrivastava, O., Raghuwanshi, S., & Khare, V. K. (2023). A Review of the Factors Affecting the Employees Turnover in Private Health Care Organizations. *International Journal for Multidisciplinary Research.*, 5(6), 1-11.
- Singh, a. K., raghuwanshi, s., sharma, s., khare, v., singhal, a., tripathi, m., & banerjee, s. (2023). Modeling the nexus between perceived value, risk, negative marketing, and consumer trust with consumers' social cross-platform buying behaviour in india using smart-pls. *Journal of law and sustainable development*, 11(4), e488-e488.
- Singh, a. K., raghuwanshi, s., yadav, a., hasan, a., sikarwar, p., mishra, a., ... & singhal, a. (2024). The effects of religion on indian buying behavior: a conceptual framework and research agenda. *International journal of religion*, 5(2), 14-22.
- Singh, a., krishna, s. H., raghuwanshi, s., sharma, j., & bapat, v. (2023). Measuring psychological wellbeing of entrepreneurial success—an analytical study. *Journal for reattach therapy and developmental diversities*, 6(4s), 338-348.

- Singh, H., & Ray, P. (2024). Barriers to digital banking adoption in India: Insights and recommendations. *Journal of Financial Services Marketing*, 29(1), 49–64.
- Thakur, M., Verma, S., & Ranjan, J. (2023). Fintech partnerships: Enhancing customer experience in digital banking. *Indian Journal of Banking and Finance*, 12(4), 133–142.
- Verma, P., Raghuvanshi, S., Mishra, E., Mishra, A., & Khare, V. K. (2024). How Do the Socio-economic Characteristics of Individual Members Influence the Business Effectiveness and Performance of Self-help Groups with Concerning Sustainable Development Goals: An SEM Approach. *International Journal of Economics and Financial Issues*, 14(6), 121-127.
- Verma, p., shrivastava, a. K., vashisht, a., patil, a., & raghuwanshi, s. (2024). Self help groups members' religious perception and their relationship between financial literacy and repayment intention towards loan: considerable focus on himachal pradesh (hp). *International journal of religion*, 5(1), 380-390.
- Vyas, r., & raghuwanshi, s. (2020). Team-based organization: an assessment for organizational transformation. *Our heritage ugc care group 1 journal*, 68(30), 5049-5059.
- Vyas, r., kadam r., & raghuwanshi, s. (2020). Impact of e-marketplaces system on customer satisfaction. *Journal of the oriental institute m.s. University baroda, ugc care group 1 journal*, 72(1), 40-52
- Vyas, R., Kumar, C. S., Garg, S., Sikarwar, P., Hasan, A., & Raghuvanshi, S. (2023). Consumer Psychology towards Environmental Sustainability & Community Welfare in Indian FMCG Sector. *Journal for ReAttach Therapy and Developmental Diversities*, 6(9s (2)), 169-181.
- Wijayanti, D. M., Al-Banna, H., & Nurdany, A. (2024). Improving Digital Banking Through Risk Assurance: Tam Modification Analysis. *Journal of Central Banking Law and Institutions*, 3(1), 153-176.
- Zouari, G., & Abdelhedi, M. (2021). Customer satisfaction in the digital era: evidence from Islamic banking. *Journal of Innovation and Entrepreneurship*, 10, 1-18.